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Audi decides on investment program for realignment

- **Around €14 billion of advance expenditure for electric mobility, digitalization and autonomous driving by the end of 2023**
- **Interim CEO Bram Schot: “We are systematically moving towards electric mobility and are consistently prioritizing future topics”**
- **Audi Transformation Plan counteracts financial burden of high upfront expenditure**

Ingolstadt, December 4, 2018 – The Audi Group is accelerating its realignment with high investments in future-oriented topics. From 2019 until the end of 2023 alone, the company plans advance expenditure of approximately €14 billion in electric mobility, digitalization and autonomous driving. This includes investments in property, plant and equipment as well as research and development expenditure. Overall, the company’s total projected expenditure for the planning period of the next five years amounts to about €40 billion.

“This planning round bears a clear signature: We are taking a very systematic approach to electric mobility and will be much more focused in future. We are consistently prioritizing our resources for future-oriented products and services that are highly attractive and relevant to the market,” says Bram Schot, temporary Chairman of the Board of Management of AUDI AG. “With models such as the recently presented Audi e-tron GT concept, we want to electrify people again for Audi and at the same time be an agile and very efficient company.”

Starting with the Audi e-tron, the brand’s first all-electric SUV, the company will launch numerous electric cars in the coming years. By 2025, Audi will offer approximately 20 electrified models, about half of which will have all-electric drive systems. At the same time, Audi is pushing forward with the digitalization of its automobiles and plants, and is expanding its business model with new digital services such as “functions on demand”.

The share of total expenditure for future topics will therefore increase significantly over the planning period. Particularly in the second half of the planning horizon, the approved advance expenditure also reflects the scaling-up of electric mobility on the basis of cross-brand architectures with high Group synergies. To this end, Audi is working with Porsche to develop the “premium architecture electrification (PPE)” for large electric cars, while the “modular electric drive kit (MEB)” is being realized together with Volkswagen.



In order to finance its course for the future from its own resources, the company is systematically rolling out its successful Audi Transformation Plan. With this program, Audi will already generate positive earnings effects of more than €1 billion in 2018, counteracting the financial burden from high advance expenditure. In addition to transferring resources to areas of the future, the Audi Transformation Plan is primarily aimed at reducing complexity, systematically utilizing synergies, and identifying and discontinuing activities that are no longer relevant to customers.

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The Audi Group, with its brands Audi, Ducati and Lamborghini, is one of the most successful manufacturers of automobiles and motorcycles in the premium segment. It is present in more than 100 markets worldwide and produces at 16 locations in twelve countries. 100 percent subsidiaries of AUDI AG include Audi Sport GmbH (Neckarsulm), Automobili Lamborghini S.p.A. (Sant'Agata Bolognese, Italy) and Ducati Motor Holding S.p.A. (Bologna, Italy).

In 2017, the Audi Group delivered to customers about 1.878 million automobiles of the Audi brand, 3,815 sports cars of the Lamborghini brand and 55,900 motorcycles of the Ducati brand. In the 2017 fiscal year, AUDI AG achieved total revenue of €60.1 billion and an operating profit of €5.1 billion. At present, approximately 90,000 people work for the company all over the world, more than 60,000 of them in Germany. Audi focuses on sustainable products and technologies for the future of mobility.